



ON TECHNOLOGICAL INTENSITY AND PERFORMANCE GAPS BETWEEN EU FOREIGN AND LOCALLY-OWNED COMPANIES

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AGENDA

- Research objectives and background
- Research methodology
- Results and discussion
- Conclusions

RESEARCH BACKGROUND

- Are countries with larger inflows of FDI better off in terms of economic development, competitiveness, innovation or technological development seems?
 - Lack of convergence in the empirical studies.
 - The debate concerning the performance of FC versus LC particularly in unusual economic conditions is still open.

RESEARCH BACKGROUND

- Theory of multinational enterprises: the hypothesis of the specific-advantage (Dunning, 1973) which overcomes the liability of foreignness (Zaheer, 1995).
- Both foreign ownership and multinationality (= the benefits of being part of a network of affiliates) weight more heavily in building performance for FC.
- Superior performance of FC in R&D productivity, wages, export intensities, less indebtedness, return rates (Notta&Vlachvei, 2008; Grasseni, 2010; Weche Gelubcke, 2011).

RESEARCH BACKGROUND

- The performance gap depends on **both** the ownership of the firm and the characteristics of the industry?
 - Less exploited topic in the literature.
 - ***Different results*** when empirical studies control for firm and industry-specific characteristics (Barbosa&Louri, 2005), when performance indicators are related to profitability (Weche Gelubcke, 2011), when investigating companies at sectoral level.
 - Still, FC have a growing role in in high-tech sectors (Liu, 2008). Results depend on the indicator of performance used (Bentivogli&Mirenda, 2016).

RESEARCH OBJECTIVES

- To investigate the prevalence of performance gaps between FC and LC in the EU.
- To establish whether the technological level of industries where FC and LC operate might be an explanatory factor for the performance gaps.
 - Differences between the labour productivity and profitability;
 - FC and LC from several industries with different levels of technological intensity.

DATA AND METHODOLOGY

- Data covers the period after the Global financial crisis, between 2008 and 2015.
- Data collected from the FATS - Foreign Affiliates Statistics (Eurostat)
 - “Controlled by the reporting country” - data referring to locally-owned businesses (LC)
 - “World total except for the reporting country” - data referring to foreign-owned companies (FC)
- FATS database considers as “foreign-owned” companies the ones where the share of foreign capital is at least 50% of the subsidiary's capital.
- 20 EU countries with highest data availability.

DATA AND METHODOLOGY

- Industries included in the investigation were selected depending on the level of technological intensity, as classified by Eurostat based on NACE Rev. 2 2-digit level.

| Technological intensity | Industry |
|-----------------------------------|---|
| Medium high-technology industries | Manufacture of chemicals and chemical products (C20) |
| | Manufacture of electrical equipment (C27) |
| | Manufacture of machinery and equipment n.e.c. (C28) |
| Medium-low-technology industries | Manufacture of rubber and plastic products (C22) |
| | Manufacture of other non-metallic mineral products (C23) |
| Low-technology industries | Manufacture of food products (C10) |
| | Manufacture of textiles (C13) |
| | Manufacture of wood and of products of wood and cork, except furniture; manufacture of articles of straw and plaiting materials (C16) |
| | Manufacture of furniture (C31) |

- Indicators of performance:

| | |
|---|---|
| Gross operating rate (GOR) | The ratio of gross operating surplus to turnover, close to a profitability ratio. |
| Apparent labour productivity (ALP) | The value added at factor costs divided by the number of persons employed. |

DATA AND METHODOLOGY

- 4 stages of the statistical analysis:
 1. Calculation of averages for each industry/ country for FC and LC -> ***establishing differences between the two types of companies across industries.***
 2. Calculation of ratios of performance for FC against LC, for each industry and country, averaged for the 2008-2015 period -> ***establishing the variation depending on the industries' technological level.***
 3. Exploring the correlations across EU countries between performance indicators' values for FC and LC, based on averages between 2008 and 2015 -> ***observing whether LC tend to “mimic” the better performance of FC.***
 4. Investigating the correlations across EU countries between performance indicators' ratios of FC and LC, based on averages in the period 2008-2015 -> ***testing the performance gap connexion.***

RESULTS

Performance indicators for FC vs. LC, averages of EU countries 2008-2015

- Significant gap in the case of productivity: higher ALP for FC in all industries.
- GOR is higher in favour of FC only for 5 industries.
- Overall performance of FC tends to be more homogeneous at EU level compared to the performance of LC.

| | Gross operating rate (GOR) | | | | | | Apparent labour productivity (ALP) | | | | | |
|--------------------------------|----------------------------|--------|---------|---------|----------|---------|------------------------------------|--------|---------|---------|----------|---------|
| | Mean | Median | Minimum | Maximum | Std.Dev. | Mean SE | Mean | Median | Minimum | Maximum | Std.Dev. | Mean SE |
| <i>Foreign-owned companies</i> | | | | | | | | | | | | |
| C20 | 10.741 | 10.294 | 5.625 | 15.925 | 3.151 | 0.705 | 89.682 | 93.506 | 25.250 | 187.575 | 45.205 | 10.108 |
| C27 | 8.926 | 9.422 | 2.688 | 13.444 | 2.301 | 0.515 | 53.512 | 55.563 | 12.588 | 99.500 | 30.806 | 6.888 |
| C28 | 10.611 | 9.694 | 6.838 | 19.730 | 3.564 | 0.797 | 57.347 | 65.425 | 14.163 | 92.838 | 29.419 | 6.578 |
| C22 | 11.536 | 11.300 | 5.638 | 21.825 | 3.840 | 0.859 | 54.660 | 66.688 | 13.125 | 83.763 | 24.045 | 5.377 |
| C23 | 12.630 | 10.934 | 7.563 | 23.148 | 4.771 | 1.067 | 58.787 | 61.231 | 25.463 | 87.438 | 21.586 | 4.827 |
| C10 | 8.114 | 7.300 | 4.913 | 16.600 | 2.650 | 0.593 | 56.174 | 55.894 | 15.800 | 118.453 | 30.298 | 6.775 |
| C13 | 9.255 | 9.213 | 5.066 | 19.125 | 3.403 | 0.761 | 42.572 | 36.714 | 9.913 | 120.088 | 29.858 | 6.676 |
| C16 | 7.797 | 8.541 | 1.300 | 14.867 | 3.768 | 0.842 | 41.881 | 37.394 | 11.363 | 72.538 | 19.042 | 4.258 |
| C31 | 6.991 | 7.478 | -5.901 | 15.144 | 4.355 | 0.974 | 37.775 | 34.531 | 4.838 | 81.413 | 25.032 | 5.597 |
| <i>Locally-owned companies</i> | | | | | | | | | | | | |
| C20 | 9.489 | 9.025 | 2.050 | 20.450 | 3.988 | 0.892 | 61.929 | 54.138 | 11.450 | 126.352 | 36.608 | 8.186 |
| C27 | 9.508 | 9.000 | 2.688 | 16.163 | 3.199 | 0.715 | 41.658 | 41.844 | 10.325 | 85.256 | 24.757 | 5.536 |
| C28 | 10.451 | 10.569 | 5.700 | 14.988 | 3.007 | 0.672 | 44.238 | 42.494 | 9.363 | 93.500 | 26.779 | 5.988 |
| C22 | 10.521 | 10.300 | 6.025 | 16.031 | 2.710 | 0.606 | 39.480 | 38.944 | 7.375 | 82.975 | 23.394 | 5.231 |
| C23 | 10.840 | 10.338 | 7.613 | 16.060 | 2.367 | 0.529 | 37.404 | 36.206 | 9.400 | 67.813 | 21.321 | 4.768 |
| C10 | 7.030 | 6.881 | 5.075 | 10.225 | 1.421 | 0.318 | 32.263 | 30.000 | 6.400 | 64.625 | 19.567 | 4.375 |
| C13 | 9.373 | 8.988 | 3.588 | 16.163 | 2.768 | 0.619 | 29.253 | 29.731 | 5.813 | 63.488 | 18.076 | 4.042 |
| C16 | 9.388 | 9.098 | 3.325 | 16.713 | 3.371 | 0.754 | 28.855 | 26.700 | 4.375 | 56.363 | 18.508 | 4.138 |
| C31 | 8.216 | 7.819 | 4.488 | 14.263 | 2.676 | 0.598 | 26.740 | 22.453 | 5.188 | 54.000 | 16.730 | 3.741 |

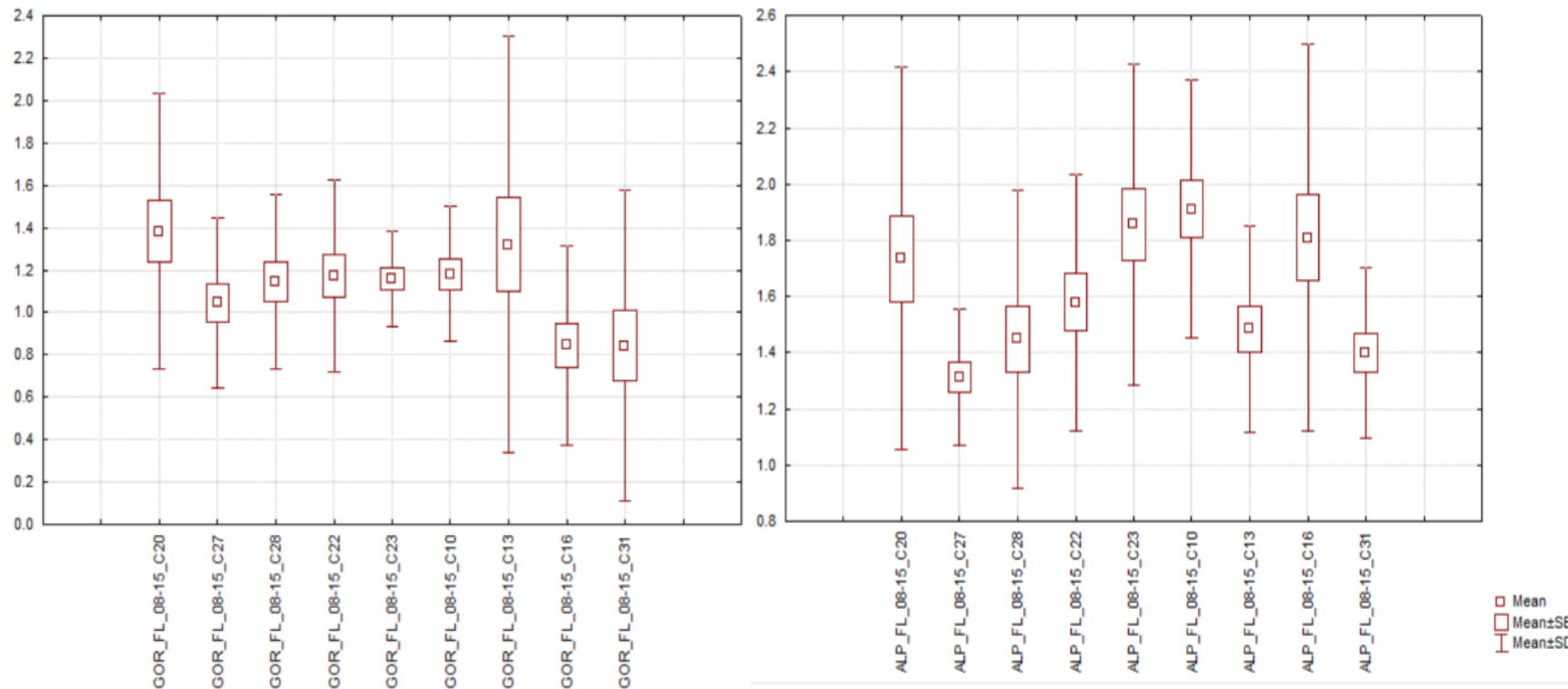
RESULTS

- If we relate to the mean values of the ratios: better profitability of FC for 7 out of 9 industries; the productivity gap is prevalent for all industries.
- The productivity gap is more accentuated than the profitability gap for this sample of countries.

Performance indicators' ratios of FC vs. LC, averages across countries 2008-2015

| | Gross operating rate (GOR) | | | | | | Apparent labour productivity (ALP) | | | | | |
|-----|----------------------------|--------|--------|-------|----------|---------|------------------------------------|--------|-------|-------|----------|---------|
| | Mean | Median | Min | Max | Std.Dev. | Mean SE | Mean | Median | Min | Max | Std.Dev. | Mean SE |
| C20 | 1.381 | 1.300 | 0.511 | 3.146 | 0.650 | 0.145 | 1.734 | 1.520 | 0.887 | 3.619 | 0.681 | 0.152 |
| C27 | 1.046 | 0.998 | 0.297 | 1.990 | 0.400 | 0.089 | 1.311 | 1.265 | 0.942 | 1.860 | 0.243 | 0.054 |
| C28 | 1.145 | 1.046 | 0.654 | 1.930 | 0.409 | 0.091 | 1.448 | 1.323 | 0.972 | 3.399 | 0.528 | 0.118 |
| C22 | 1.171 | 0.975 | 0.774 | 2.430 | 0.453 | 0.101 | 1.579 | 1.555 | 1.029 | 2.437 | 0.457 | 0.102 |
| C23 | 1.159 | 1.170 | 0.664 | 1.541 | 0.224 | 0.050 | 1.856 | 1.686 | 1.200 | 3.083 | 0.569 | 0.127 |
| C10 | 1.182 | 1.198 | 0.774 | 2.031 | 0.320 | 0.072 | 1.911 | 1.916 | 1.174 | 2.706 | 0.460 | 0.103 |
| C13 | 1.322 | 0.974 | 0.515 | 4.846 | 0.984 | 0.220 | 1.484 | 1.506 | 0.857 | 2.235 | 0.366 | 0.082 |
| C16 | 0.845 | 0.763 | 0.148 | 2.153 | 0.468 | 0.105 | 1.810 | 1.574 | 1.020 | 3.254 | 0.688 | 0.154 |
| C31 | 0.844 | 0.931 | -1.696 | 2.126 | 0.736 | 0.165 | 1.399 | 1.461 | 0.691 | 1.897 | 0.302 | 0.068 |

RESULTS



Boxplots of performance indicators' ratios of FC vs. LC, averages across industries 2008-2015

RESULTS

Correlations between performance indicators' values for of FC and LC, based on averages across countries 2008-2015

| | C20 | C27 | C28 | C22 | C23 | C10 | C13 | C16 | C31 |
|-----|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| GOR | <i>0.449</i> | 0.350 | 0.440 | <i>0.465</i> | <i>0.879</i> | <i>0.521</i> | 0.301 | 0.330 | <i>0.598</i> |
| ALP | <i>0.875</i> | <i>0.932</i> | <i>0.931</i> | <i>0.888</i> | <i>0.969</i> | <i>0.917</i> | <i>0.853</i> | <i>0.940</i> | <i>0.959</i> |

Correlations between performance indicators' ratios of FC and LC, based on averages across countries 2008-2015

| | C20 | C27 | C28 | C22 | C23 | C10 | C13 | C16 | C31 |
|-----------|--------------|-------|-------|--------------|--------------|-------|--------------|-------|--------------|
| GOR - ALP | <i>0.678</i> | 0.106 | 0.344 | <i>0.544</i> | <i>0.594</i> | 0.427 | <i>0.591</i> | 0.242 | <i>0.687</i> |

CONCLUSIONS

- There is no direct link between industries' technological level and the performance gaps.
- The performance gaps are prevalent and permanent for almost all industries and EU countries.
- The productivity gap is more accentuated than the profitability gap.
- Higher profitability and productivity levels of FC are accompanied by higher performance levels of LC, which might point towards positive spillovers from FC to LC.



THANK YOU!

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